

Meeting	Audit and Risk Committee
Date	04/03/2020
Time	13.00 to 16.00
Venue	Boardroom, The Optima, Glasgow

	A pre-meeting between the NEBMs and Internal Audit will take place from 12.15 within the Boardroom, The Optima.				
1	Chair introduction • Welcome/apologies		13.00		
2	Previous meeting of 18 December 2019 • Minute & matters arising (paper 2.1) • Action log (paper 2.2)		13.05		
3	Declarations/Register of Interest		13.20		
Sub	stantive items for discussion				
4	 Internal Audit Progress Report 19/20 (paper 4.1) Organisational Development Final Report (paper 4.2) draft annual plan 2020-21 (paper 4.3) 	Dougie Shepherd Julie Taylor	13.25		
5	 External Audit Update report 19/20 (paper 5.1) Management Report 2019/20 (paper 5.2) 	Dave Richardson	13.40		
6	Progress against audit recommendations (paper 6)	Roz McCracken	13.55		
7	ES Finance update (paper 7)	Gillian Howells	14.05		
8	ES Risk Register (paper 8)	Gillian Hamilton	14.15		
9	Deep Dive Regional Improvements (paper 9)	Maria Walker	14.30		
10	Summary report on Audit and Risk Committee's own effectiveness (paper 10.1); and Review of TOR (paper 10.2)	Roz McCracken	15.00		
11	Health & Sustainability Group (paper 11)	Gillian Hamilton	15.20		
For	For information & AOB				

12	For information		
	Business Continuity Plan (paper 12.1)		
	 Information Security Report (paper 12.2) 		
	AOB		
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	Date of next meeting – 30 June 2020, The Optima, 10.00 – 13.00		
	There will be a pre-meeting with External Audit at 09.15		