

Meeting	Audit and Risk Committee	
Date	18/09/2019	
Time	10.00 to 13.00	
Venue	Boardroom, The Optima	

1	Chair introduction		10.30	
	Welcome/apologies			
	Updated TOR			
2	Previous meeting of 24 June 2019	10.50		
	Minute			
	Action log & Matters arising			
	 Schedule of deep-dives 2019/20 (paper 2) 			
3	Declarations/Register of Interest	11.05		
Substantive items for discussion				
4	Internal Audit Progress Report 19/20 (paper 4)	Dougie Shepherd	11.10	
5	External Audit Update report 19/20 (paper 5)	No one attending	11.20	
6	Audit Recommendations – Progress (paper 6 Roz McCrack		11.30	
7	Education Scotland finance update (paper 7) Audrey Pa		11.40	
8	Risk Management Strategy (paper 8)	Brian Taylor	12.00	
9	ES Risk Register & Directorate Registers (paper 9)	Brian Taylor	12.20	
10	Deep-dive Directorate restructure (presentation)	Gillian Hamilton & Lesley Whelan	12.35	
11	Business Continuity Plan update (paper 11)	Euan Couperwhite	12.55	
12	Health & Safety and Sustainability Group (paper 12)	Euan Couperwhite	13.05	
13	Information Security Report (paper 13)	Michael Moynihan & Patricia Dougan	13.15	
For	For information and AoB			
14	Any other business		13.25	
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15	Date of next meeting –			
	• 18 December 2019, 13.00 - 16.00, Denholm House, L			