Meeting:	Advisory Board	
Date:	28/03/2022	
Time:	2 pm – 4 pm	
Venue:	Microsoft Teams	



1	Welcome and apologies Declarations or conflicts of interest		14:00	
2	Previous meeting • Minute – 8 December 2021 • Action log		14:05	
Substantive items for discussion				
3	Chair's update	Chair	14:10	
4	People survey results 4.1 Summary Report 4.2 ES Organisation Wide Results	Craig McLean	14:25	
5	Scrutiny activity plan 5.1 Summary Report	Louise Turnbull	14:40	
6	Transformation programme 6.1 Risk register 6.2 Dashboard	Craig Clement	14:55	
7	Management information 7.1 Quarter 3 report	Craig Clement	15:10	
8	Finance report (as at 31 January 2022) 8.1 Report 8.2 Annex 1 – Expenditure summary report 8.3 Annex 2 – Graphical representation	Gillian Howells	15:20	
9	Budget planning 9.1 Report 9.2 Annex 1 – Budget allocation	Gillian Howells	15:30	
10	NIF reporting 10.1 Summary Report	Sharon Brown & Michael Halbert	15:40	
Any other business (including items for awareness)				
11	Audit and Risk Committee Chair's updateDirectorate Summary Report		15:55	
12	Corporate communicationsAre there any key messages from the meeting to convey to staff?			
13	Next meeting is on Wednesday 27 May 2022, 10 am – 1 pm.			